

CERTIFIED SIX SIGMA BLACK BELT™

HEREBY WITH THIS CERTIFICATE WE ARE PROUD TO ENTITLE

**NINGSHAN
TAN**

AS SIX SIGMA BLACK BELT

**IN TESTIMONY THEREOF, AFTER FORMAL EVALUATIONS WE
ACKNOWLEDGE DEMONSTRATED KNOWLEDGE AND OUTSTANDING
COMPETENCE OF OUR STUDENT AS SIX SIGMA BLACK BELT.**

27 AUGUST 2025

DATE



AUTHORIZED SIGNATURE



**INTERNATIONAL
SIX SIGMA
INSTITUTE™**

85290213896892

AUTHORIZED CERTIFICATION ID